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NHS

**Lancashire Teaching
Hospitals**

NHS Foundation Trust

Corporate and Governors' Calendar 2027-28

This calendar contains the dates of all meetings for the following:

BOARD OF DIRECTORS AND COMMITTEES OF THE BOARD:

- Audit Committee
- Board of Directors
- Board Workshops
- Charitable Funds Committee
- Finance and Performance Committee
- Non-Executive Directors' meetings
- People and Partnerships Committee
- Remuneration Committee
- Safety and Quality Committee
- Board Strategy Away Day

COUNCIL OF GOVERNORS, SUBGROUPS, AND MISCELLANEOUS MEETINGS:

- Care and Safety Subgroup
- Council Training Sessions
- Council of Governors
- Membership Subgroup
- Nominations Committee
- Joint Board and Council Development Sessions
- Annual Members' Meeting

If you have any queries, please contact Corporate Affairs by email:
company.secretary@lthtr.nhs.uk



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2027-28 Overview *(The venues in the Calendar will be kept under constant review and a revised version published on the Trust's website on a regular basis)*

APRIL 2027		
06	1.00pm – 3.00pm	Council Training Session
08	9.15am – 3.00pm	Board of Directors
15	10.00am – 11.30am	Nominations Committee
15	10.30am – 1.00pm	Audit Committee
22	1.00pm – 4.00pm	Council of Governors
27	1.00pm – 4.00pm	Finance and Performance Committee
29	2.00pm – 3.30pm	Remuneration Committee
30	11.00am – 1.30pm	Safety and Quality Committee

MAY 2027		
04	1.00pm – 3.30pm	Board Workshop
10	10.00am – 12.30pm	Care and Safety Subgroup
11	10.00am – 11.30am	Membership Subgroup
11	1.00pm – 4.00pm	People and Partnerships Committee
13	1.00pm – 3.00pm	Council Training Session
20	1.00pm – 3.00pm	Joint Board and Governor Development Session
25	1.00pm – 4.00pm	Finance and Performance Committee
28	11.00am – 1.30pm	Safety and Quality Committee

JUNE 2027		
03	9.15am – 3.00pm	Board of Directors
15	1.00pm – 2.30pm	Charitable Funds Committee
17	10.30am – 1.00pm	Audit Committee
22	1.00pm – 4.00pm	Finance and Performance Committee
25	11.00am – 1.30pm	Safety and Quality Committee

JULY 2027		
13	1.00pm – 4.00pm	People and Partnerships Committee
15	12.30pm – 3.00pm	Care and Safety Subgroup
22	10.00am – 1.00pm	Council of Governors
27	1.00pm – 4.00pm	Finance and Performance Committee
29	1.00pm – 3.30pm	Board Workshop
30	11.00am – 1.30pm	Safety and Quality Committee

AUGUST 2027		
05	9.15am – 3.00pm	Board of Directors
13	10.00am – 11.30am	Membership Subgroup
19	1.00pm – 3.00pm	Council Training Session
24	1.00pm – 4.00pm	Finance and Performance Committee
27	11.00am – 1.30pm	Safety and Quality Committee

SEPTEMBER 2027		
07	1.00pm – 3.30pm	Board Workshop
08	10.00am – 12.30pm	Care and Safety Subgroup
09	11.00am – 12.30pm	Remuneration Committee
14	1.00pm – 4.00pm	People and Partnerships Committee
14	9.30am – 11.00am	Charitable Funds Committee
16	10.30am – 1.00pm	Audit Committee
23	1.00pm – 3.00pm	Joint Board and Council Development Session
24	11.00am – 1.30pm	Safety and Quality Committee
28	1.00pm – 4.00pm	Finance and Performance Committee

OCTOBER 2027		
07	9.15am – 3.00pm	Board of Directors
14	10.00am – 12.00pm	Council Training Session
21	1.00pm – 4.00pm	Council of Governors
26	1.00pm – 4.00pm	Finance and Performance Committee
29	11.00am – 1.30pm	Safety and Quality Committee

NOVEMBER 2027		
09	1.00pm – 4.00pm	People and Partnerships Committee
11	1.00pm – 3.30pm	Board Workshop
15	12.30pm – 3.00pm	Care and Safety Subgroup
16	11.30am – 1.00pm	Membership Subgroup
23	1.00pm – 4.00pm	Finance and Performance Committee
26	11.00am – 1.30pm	Safety and Quality Committee

DECEMBER 2027		
02	9.15am – 3.00pm	Board of Directors
14	1.00pm – 2.30pm	Charitable Funds Committee
16	1.00pm – 3.00pm	Council Training Session
21	1.00pm – 4.00pm	Finance and Performance Committee

JANUARY 2028		
07	11.00am – 1.30pm	Safety and Quality Committee
11	1.00pm – 4.00pm	People and Partnerships Committee
13	10.30am – 1.00pm	Audit Committee
17	10.00am – 12.30pm	Care and Safety Subgroup
20	10.00am – 1.00pm	Council of Governors
25	1.00pm – 4.00pm	Finance and Performance Committee
27	1.00pm – 3.30pm	Board Workshop
28	11.00am – 1.30pm	Safety and Quality Committee

FEBRUARY 2028		
03	9.15am – 3.00pm	Board of Directors
10	10.00am – 12.00pm	Council Training Session
11	10.00am – 11.30am	Membership Subgroup
22	1.00pm – 4.00pm	Finance and Performance Committee
25	11.00am – 1.30pm	Safety and Quality Committee

MARCH 2028		
02	1.00pm – 3.30pm	Board Workshop
09	12.30pm – 3.00pm	Care and Safety Subgroup
14	1.00pm – 4.00pm	People and Partnerships Committee
14	9.30am – 11.00am	Charitable Funds Committee
28	1.00pm – 4.00pm	Finance and Performance Committee
31	11.00am – 1.30pm	Safety and Quality Committee

Audit Committee

Date	Time	Venue	Final date for receipt of reports:
15/04/2027	10.30am – 1.00pm	Virtually using Microsoft Teams	08/04/2027
17/06/2027	10.30am – 1.00pm	Virtually using Microsoft Teams	10/06/2027
16/09/2027	10.30am – 1.00pm	Virtually using Microsoft Teams	09/09/2027
13/01/2028	10.30am – 1.00pm	Virtually using Microsoft Teams	06/01/2028

Members	In attendance
Four Non-Executive Directors: - Audit Committee Chair - Finance and Performance Committee Chair - Safety and Quality Committee Chair	Chief Executive Officer (as required) Chief Finance Officer Internal and External Audit representatives Associate Director of Risk and Assurance Assistant Director of Financial Services Director of Corporate Affairs Corporate Affairs Officer (minutes)

Board of Directors

Date	Time	Venue	Final date for receipt of reports:
08/04/2027	9.15am – 3.00pm	Lecture Hall, Education Centre 3, Chorley and South Ribble Hospital	31/03/2027
03/06/2027	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/05/2027
05/08/2027	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	28/07/2027
07/10/2027	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	29/09/2027
02/12/2027	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	24/11/2027
03/02/2028	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/01/2028

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs Business Manager (minutes)

Board Strategy Away Day

Date	Time	Venue	Final date for receipt of reports:
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To Be Confirmed

Attendees

- Chair
- Non-Executive Directors
- Chief Officers
- Chief People Officer
- Chief Strategy and Improvement Officer
- Director of Communications and Engagement
- Director of Corporate Affairs

Board Workshop

Date	Time	Venue	Final date for receipt of reports:
04/05/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	27/04/2027
29/07/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	22/07/2027
07/09/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	31/08/2027
11/11/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	04/11/2027
27/01/2028	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	20/01/2028
02/03/2028	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	24/02/2028

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Charitable Funds Committee

Date	Time	Venue	Final date for receipt of reports:
15/06/2027	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/06/2027
14/09/2027	9.30am – 11.00am	Virtually using Microsoft Teams	07/09/2027
14/12/2027	1.00pm - 2.30pm	Virtually using Microsoft Teams	07/12/2027
14/03/2028	9.30am – 11.00am	Virtually using Microsoft Teams	07/03/2028

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer Chief Finance Officer	Head of Charities Assistant Finance Director Director of Corporate Affairs Corporate Affairs Officer (minutes)

Finance and Performance Committee

Date	Time	Venue	Final date for receipt of reports:
27/04/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	20/04/2027
25/05/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	18/05/2027
22/06/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/06/2027
27/07/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	20/07/2027
24/08/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/08/2027
28/09/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/09/2027
26/10/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	19/10/2027
23/11/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/11/2027
21/12/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	14/12/2027
25/01/2028	1.00pm - 4.00pm	Virtually using Microsoft Teams	18/01/2028
22/02/2028	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/02/2028
28/03/2028	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/03/2028

Members	In attendance
Four Non-Executive Directors comprising: - Committee Chair - Three Non-Executive Directors Chief Operating Officer Chief Finance Officer Chief Strategy and Improvement Officer	Chief Medical Officer Chief People Officer Chief Nursing Officer Deputy Chief Operating Officer Deputy Director of Finance Associate Director of Workforce Resourcing Transformation Deputy Medical Director for Professional Standards Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Non-Executive Directors’ meetings

Date	Time	Venue
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The Non-Executive Directors are scheduled to meet informally on a monthly basis and will review the frequency as required.

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer or Deputy Chief Executive Officer (as required) Director of Corporate Affairs

People and Partnerships Committee

Date	Time	Venue	Final date for receipt of reports:
11/05/2027	1.00pm – 4.00pm	Virtually using Microsoft Teams	04/05/2027
13/07/2027	1.00pm – 4.00pm	Virtually using Microsoft Teams	06/07/2027
14/09/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	07/09/2027
09/11/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	02/11/2027
11/01/2028	1.00pm - 4.00pm	Virtually using Microsoft Teams	04/01/2028
14/03/2028	1.00pm - 4.00pm	Virtually using Microsoft Teams	07/03/2028

Members	In attendance
Four Non-Executive Directors comprising: - Committee Chair - Three Non-Executive Directors Chief People Officer Chief Medical Officer Director of Communications and Engagement	Deputy Chief People Officer Associate Director of Workforce Deputy Director of Education Deputy Director of Research and Innovation Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Remuneration Committee

Date	Time	Venue	Final date for receipt of reports:
29/04/2027	2.00pm – 3.30pm	Virtually using Microsoft Teams	22/04/2027
09/09/2027	11.00am – 12.30pm	Virtually using Microsoft Teams	02/09/2027

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer Chief People Officer Director of Corporate Affairs Business Manager (minutes)

Safety and Quality Committee

Date	Time	Venue	Final date for receipt of reports:
30/04/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	23/04/2027
28/05/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	21/05/2027
25/06/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	18/06/2027
30/07/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	23/07/2027
27/08/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	20/08/2027
24/09/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	17/09/2027
29/10/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	22/10/2027
26/11/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	19/11/2027
07/01/2028	11.00am – 1.30pm	Virtually using Microsoft Teams	31/12/2027
28/01/2028	11.00am – 1.30pm	Virtually using Microsoft Teams	21/01/2028
25/02/2028	11.00am – 1.30pm	Virtually using Microsoft Teams	18/02/2028
31/03/2028	11.00am – 1.30pm	Virtually using Microsoft Teams	24/03/2028

Members	In attendance
Four Non-Executive Directors comprising: - Committee Chair - Three Non-Executive Directors Chief Operating Officer Chief Medical Officer Chief Nursing Officer	Associate Director of Safety and Learning Associate Director of Risk and Assurance Divisional Nursing and Midwifery Director Senior Associate Director of Continuous Improvement and Research Deputy Chief Nursing Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

Care and Safety Subgroup *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue	Final date for receipt of reports:
10/05/2027	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	03/05/2027
15/07/2027	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	08/07/2027
08/09/2027	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	01/09/2027
15/11/2027	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	08/11/2027
17/01/2028	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	10/01/2028
09/03/2028	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	02/03/2028

Members	In attendance
Governors	Non-Executive Director (Safety and Quality Committee Chair) Director of Facilities and Services Associate Director of Patient Quality, Experience and Engagement Patient Experience Lead Director of Corporate Affairs Corporate Affairs Officer (minutes)

Council Training Sessions *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue	Final date for receipt of reports:
06/04/2027	1.00pm – 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	30/03/2027
13/05/2027	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	06/05/2027
19/08/2027	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	12/08/2027
14/10/2027	10.00am - 12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	07/10/2027
16/12/2027	1.00pm - 3.00pm	Seminar Room A, Education Centre 3, Chorley & South Ribble Hospital	09/12/2027
10/02/2028	10.00am - 12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	03/02/2028

Members	In attendance
Chair Governors	Executive Directors – <i>to be confirmed</i> Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Council of Governors *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue	Final date for receipt of reports:
22/04/2027	1:00pm - 4:00pm	Seminar Room A, Education Centre 3, Chorley & South Ribble Hospital	15/04/2027
22/07/2027	10.00am - 1.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	15/07/2027
21/10/2027	1:00pm - 4:00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	14/10/2027
20/01/2028	10.00am - 1.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	13/01/2028

Members	In attendance
Chair Governors	Chief Executive Officer Non-Executive Directors Director of Corporate Affairs Business Manager (minutes)

Membership Subgroup *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue	Final date for receipt of reports:
11/05/2027	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	04/05/2027
13/08/2027	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	06/08/2027
16/11/2027	11.30am – 1.00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	09/11/2027
11/02/2028	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	04/02/2028

Members	In attendance
Governors	Widening Partnership Manager Director of Corporate Affairs Corporate Affairs Officer (minutes)

Nominations Committee *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue	Final date for receipt of reports:
15/04/2027	10.00am – 11.30am	Virtually using Microsoft Teams	08/04/2027

Members	In attendance
Chair One Staff Governor <i>(or Substitute)</i> Two Public Governors <i>(or Substitute)</i> One Appointed Governor <i>(or Substitute)</i>	Chief Executive Officer Chief People Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

Joint Board and Council Development Session *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue	Final date for receipt of reports:
20/05/2027	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	13/05/2027
23/09/2027	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	16/09/2027

Members	In attendance
Chair Non-Executive Directors Chief Officers Chief Strategy and Improvement Officer Director of Communications and Engagement Governors	Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Annual Members’ Meeting *To be confirmed, subject to any future statutory requirements*

Date	Time	Venue
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To Be Confirmed

Members	In attendance
Chair Non-Executive Directors Chief Officers Chief Strategy and Improvement Officer Director of Communications and Engagement	Communications Team Director of Corporate Affairs Business Manager Corporate Affairs Officers
<i>All other staff welcome to attend</i>	

