



Corporate and Governors' Calendar 2025-26

This calendar contains the dates of all meetings for the following:

BOARD OF DIRECTORS AND COMMITTEES OF THE BOARD:

- Appointments, Remuneration and Terms of Employment (ARTE) Committee
- Audit Committee
- Board of Directors
- Board Workshops
- Charitable Funds Committee
- Education, Training and Research Committee
- Finance and Performance Committee
- Non-Executive Directors' meetings
- Safety and Quality Committee
- Workforce Committee
- Board Strategy Away Day
- New Hospitals Programme Assurance Committee

COUNCIL OF GOVERNORS, SUBGROUPS, AND MISCELLANEOUS MEETINGS:

- Care and Safety Subgroup
- Chairs, Deputy Chairs and Lead Governor
- Council Training Sessions
- Council of Governors
- Membership Subgroup
- Nominations Committee
- Joint Board and Council Development Sessions
- Annual Members' Meeting



If you have any queries, please contact Corporate Affairs by email:

company.secretary@lthtr.nhs.uk

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2025-26 Overview (The venues in the Calendar will be kept under constant review and a revised version published on the Trust's website on a regular basis)

	APRIL 2025		
01	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor	
03	9.15am – 3.00pm	Board of Directors	
04	10.00am – 12.00pm	Membership Subgroup – stood down	
08	1.00pm – 3.00pm	Education, Training and Research Committee	
10	11.00am – 12.30pm	Nominations Committee	
15	1.00pm – 2.30pm	New Hospital Programme Assurance Committee Stood Down	
17	10.30am – 1.00pm	Audit Committee	
17	2.30pm – 4.00pm	Joint Board and Governor Development Session	
22	1.00pm – 4.00pm	Finance and Performance Committee	
24	9.30am – 11.00am	Appointments, Remuneration and Terms of Employment (ARTE) Committee	
24	1.00pm – 4.00pm	Council of Governors	
25	11.00am – 1.30pm	Safety and Quality Committee	

	MAY 2025		
06	2.00pm – 4.30pm	Board Workshop	
12	10.00am – 12.30pm	Care and Safety Subgroup	
13	1.00pm – 3.00pm	Workforce Committee	
15	1.00pm – 3.00pm	Council Training Session	
27	1.00pm – 4.00pm	Finance and Performance Committee	
30	11.00am – 1.30pm	Safety and Quality Committee	

	JUNE 2025		
03	9.15am – 3.00pm	Board of Directors	
05	2.00pm – 4.00pm	Membership Subgroup	
10	10.30am – 12.00pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee – stood down	
10	1.00pm - 3.00pm	Education, Training and Research Committee	
17	1.00pm – 2.30pm	Charitable Funds Committee	
24	9.30am – 11.30am	Audit Committee	
24	1.00pm – 4.00pm	Finance and Performance Committee	
27	11.00am - 1.30pm	Safety and Quality Committee	

	JULY 2025		
01	11.00am – 12.00pm	Chairs, Deputy Chairs and Lead Governor	
80	1.00pm – 3.00pm	Workforce Committee	
10	12.30pm – 3.00pm	Care and Safety Subgroup	
15	1.00pm – 2.30pm	New Hospital Programme Assurance Committee Stood Down	
22	1.00pm – 4.00pm	Finance and Performance Committee	
24	10.00am – 1.00pm	Council of Governors	
25	11.00am – 1.30pm	Safety and Quality Committee	
31	11.00am – 2.30pm	Board Workshop	

		AUGUST 2025
05	2.00pm – 4.00pm	Membership Subgroup
07	9.15am – 3.00pm	Board of Directors
08	1.00pm – 3.00pm	Council Training Session
12	1.00pm – 3.00pm	Education, Training and Research Committee
26	1.00pm – 4.00pm	Finance and Performance Committee
29	11.00am – 1.30pm	Safety and Quality Committee

	SEPTEMBER 2025		
02	2.00pm – 4.30pm	Board Workshop	
09	1.00pm – 3.00pm	Workforce Committee	
15	10.00am - 12.30pm	Care and Safety Subgroup	
16	1.00pm – 2.30pm	Charitable Funds Committee	
18	10.30am – 1.00pm	Audit Committee	
18	2.00pm – 3.30pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee	
23	9.30am – 11.30am	Joint Board and Council Development Session	
23	1.00pm – 4.00pm	Finance and Performance Committee	
25	2.00pm – 4.00pm	Annual Members' Meeting	
26	11.00am – 1.30pm	Safety and Quality Committee	

	OCTOBER 2025		
02	9.15am – 3.00pm	Board of Directors	
03	10.00am – 12.00pm	Membership Subgroup	
14	1.00pm – 3.00pm	Education, Training and Research Committee	
15	11.00am – 12.00pm	Chairs, Deputy Chairs and Lead Governor	
16	1.00pm – 3.00pm	Board Workshop	
24	1.00pm – 2.30pm	New Hospital Programme Assurance Committee Stood Down	
28	1.00pm – 4.00pm	Finance and Performance Committee	
30	1.00pm – 4.00pm	Council of Governors	
31	11.00am – 1.30pm	Safety and Quality Committee	

	NOVEMBER 2025		
04	12.30pm – 4.30pm	Board Workshop	
11	1.00pm – 3.00pm	Workforce Committee	
13	12.30pm – 3.00pm	Care and Safety Subgroup	
25	1.00pm – 4.00pm	Finance and Performance Committee	
28	11.00am – 1.30pm	Safety and Quality Committee	

	DECEMBER 2025		
04	9.15am – 3.00pm	Board of Directors	
05	10.00am – 12.00pm	Membership Subgroup	
09	10.30am – 12.00pm	Charitable Funds Committee	
09	1.00pm – 3.00pm	Education, Training and Research Committee	
11	10.00am – 12.00pm	Council Training Session	
23	1.00pm – 4.00pm	Finance and Performance Committee	

	JANUARY 2026		
02	11.00am – 1.30pm	Safety and Quality Committee	
06	11.00am – 12.00pm	Chairs, Deputy Chairs and Lead Governor	
06	2.00pm – 4.30pm	Board Workshop	
12	10.00am – 12.30pm	Care and Safety Subgroup	
13	1.00pm – 3.00pm	Workforce Committee	
15	10.30am – 1.00pm	Audit Committee	
16	2.00pm – 3.30pm	New Hospital Programme Assurance Committee Stood Down	
20	1.00pm – 4.00pm	Council of Governors	
27	1.00pm – 4.00pm	Finance and Performance Committee	
30	11.00am – 1.30pm	Safety and Quality Committee	

	FEBRUARY 2026		
03	2.00pm – 4.00pm	Membership Subgroup	
05	9.15am – 3.00pm	Board of Directors	
10	1.00pm – 3.00pm	Education, Training and Research Committee	
12	10.00am – 12.00pm	Council Training Session	
24	1.00pm – 4.00pm	Finance and Performance Committee	
27	11.00am – 1.30pm	Safety and Quality Committee	

	MARCH 2026			
03	2.00pm – 4.30pm	Board Workshop		
04	10.00am – 12.00pm	Council Training Session		
10	1.00pm – 3.00pm	Workforce Committee		
17	1.00pm – 2.30pm	Charitable Funds Committee		
19	10.30am – 12.00pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee		
19	12.30pm – 3.00pm	Care and Safety Subgroup		
24	1.00pm – 4.00pm	Finance and Performance Committee		
27	11.00am - 1.30pm	Safety and Quality Committee		

Appointments, Remuneration and Terms of Employment (ARTE) Committee

Date	Time	Venue	Final date for receipt of reports:
24/04/2025	9.30am – 11.00am	Virtually using Microsoft Teams	17/04/2025
10/06/2025	10.30am – 12.00pm	Stood Down	03/06/2025
18/09/2025	2.00pm – 3.30pm	Virtually using Microsoft Teams	11/09/2025
19/03/2026	10.30am – 12.00pm	Virtually using Microsoft Teams	12/03/2026
Members		In attendance	
Chair Non-Executive Dire	ectors	Chief Executive Officer Chief People Officer Director of Corporate Affairs Associate Company Secretary (minutes)	

Audit Committee

Date	Time	Venue	Final date for receipt of reports:
17/04/2025	10.30am – 1.00pm	Virtually using Microsoft Teams	10/04/2025
24/06/2025	9.30am – 11.30am	Virtually using Microsoft Teams	17/06/2025
18/09/2025	10.30am – 1.00pm	Virtually using Microsoft Teams	11/09/2025
15/01/2026	10.30am – 1.00pm	Virtually using Microsoft Teams	08/01/2026

Members	In attendance
Four Non-Executive Directors: - Audit Committee Chair - Finance and Performance Committee Chair - Safety and Quality Committee Chair - Workforce Committee Chair	Chief Executive Officer (as required) Chief Finance Officer Internal and External Audit representatives Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Board of Directors

Date	Time	Venue	Final date for receipt of reports:
03/04/2025	9.15am – 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	27/03/2025
** 03/06/2025	9.15am – 3.00pm	Lecture Hall, Education Centre 3, Chorley & South Ribble Hospital	27/05/2025
07/08/2025	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	31/07/2025
02/10/2025	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	25/09/2025
04/12/2025	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	27/11/2025
05/02/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	30/01/2026

^{**} Please note: the June meeting only will be held on Tuesday rather than the usual Thursday pattern

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Director of Continuous Improvement and Research Director of Communications and Engagement Director of Corporate Affairs Associate Company Secretary (minutes)

Board Strategy Away Day

Date Time Venue	Final date for receipt of reports:
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To Be Confirmed

Attendees

Chair

Non-Executive Directors

Chief Officers

Chief People Officer
Director of Continuous Improvement and Research
Director of Communications and Engagement
Director of Corporate Affairs

Board Workshop

Date	Time	Venue	Final date for receipt of reports:
06/05/2025	2.00pm – 4.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	30/04/2025
01/07/2025	2.00pm – 4.30pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	25/06/2025
02/09/2025	2.00pm – 4.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/08/2025
16/10/2025	1.00pm – 3.00pm	MS Teams	09/10/2025
04/11/2025	12.30pm – 4.30pm	Seminar Room A1, Education Centre 3, Chorley & South Ribble Hospital	28/10/2025
06/01/2026	2.00pm – 4.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	30/12/2025
03/03/2026	2.00pm – 4.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	24/02/2026

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Director of Continuous Improvement and Research Director of Communications and Engagement Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Charitable Funds Committee

Date	Time	Venue	Final date for receipt of reports:
17/06/2025	1.00pm - 2.30pm	Virtually using Microsoft Teams	10/06/2025
16/09/2025	1.00pm - 2.30pm	Virtually using Microsoft Teams	09/09/2025
09/12/2025	10.30am - 12.00pm	Virtually using Microsoft Teams	02/12/2025
17/03/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	10/03/2026
lembers		In attendance	

Members In attendance

Three Non-Executive Directors comprising:
- Committee Chair
- Two Non-Executive Directors
Chief Nursing Officer

Head of Charities
Director of Communications and Engagement
Director of Corporate Affairs
Corporate Affairs Officer (minutes)

Education, Training and Research Committee

Date	Time	Venue	Final date for receipt of reports:
08/04/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	01/04/2025
10/06/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	03/06/2025
12/08/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	05/08/2025
14/10/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	07/10/2025
09/12/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	02/12/2025
10/02/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	03/02/2026

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer	Chief People Officer Director of Continuous Improvement and Research Director of Research (or in his absence the Deputy Director of Research and Innovation) Deputy Medical Director for Professional Standards Deputy Chief Nursing Officer Dean of Undergraduate Medical Education Director of Postgraduate Medical Education Deputy Director of Education Deputy Director of Workforce and Organisational Development Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Finance and Performance Committee

Date	Time	Venue	Final date for receipt of reports:
22/04/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/04/2025
20/05/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	13/05/2025
24/06/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/06/2025
22/07/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/07/2025
26/08/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	19/08/2025
23/09/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/09/2025
28/10/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/10/2025
25/11/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/11/2025
23/12/2025	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/12/2025
27/01/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	20/01/2026
24/02/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/02/2026
24/03/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/03/2026

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Operating Officer Chief Finance Officer	Chief People Officer Director of Continuous Improvement and Research Deputy Chief Nursing Officer Deputy Medical Director for Professional Standards Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

New Hospitals Programme Assurance Committee

Date	Time	Venue	Final date for receipt of reports:
15/04/2025	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/04/2025
15/07/2025	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/07/2025
24/10/2025	1.00pm - 2.30pm	Virtually using Microsoft Teams	17/10/2025
16/01/2026	2.00pm - 3.30pm	Virtually using Microsoft Teams	09/01/2026

All meetings stood down

Members	In attendance	
Three Non-Executive Directors comprising:	Chief People Officer Chief Nursing Officer Director of Facilities and Services Director of Communications and Engagement Programme Director for New Hospitals Programme Director of Corporate Affairs Corporate Affairs Officer (minutes)	

Non-Executive Directors' meetings

Date Time	Venue
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The Non-Executive Directors are scheduled to meet informally on a monthly basis and will review the frequency as required.

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer or Deputy Chief Executive Officer (as required) Director of Corporate Affairs

Safety and Quality Committee

Date	Time	Venue	Final date for receipt of reports:
25/04/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	18/04/2025
30/05/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	23/05/2025
27/06/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	20/06/2025
25/07/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	18/07/2025
29/08/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	22/08/2025
26/09/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	19/09/2025
31/10/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	24/10/2025
28/11/2025	11.00am – 1.30pm	Virtually using Microsoft Teams	21/11/2025
02/01/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	23/12/2025
30/01/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	23/01/2026
27/02/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	20/02/2026
27/03/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	20/03/2026

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Operating Officer Chief Medical Officer Chief Nursing Officer	Deputy Medical Director for Professional Standards Associate Director of Safety and Learning Associate Director of Risk and Assurance Senior Associate Director of Continuous Improvement and Research Deputy Chief Nursing Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

Workforce Committee

Date	Time	Venue	Final date for receipt of reports
13/05/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	06/05/2025
08/07/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	01/07/2025
09/09/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	02/09/2025
11/11/2025	1.00pm - 3.00pm	Virtually using Microsoft Teams	04/11/2025
13/01/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	06/01/2026
10/03/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	03/03/2026
lembers		In attendance	
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer		Chief People Officer Director of Communications and Engagement Deputy Medical Director for Professional Standards Deputy Chief Operating Officer Deputy Director of Workforce and Organisational Development Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)	

Care and Safety Subgroup

Date	Time	Venue	Final date for receipt of reports:
12/05/2025	10.00am - 12.30pm	Virtually using Microsoft Teams	05/05/2025
10/07/2025	12.30pm - 3:00pm	Virtually using Microsoft Teams	03/07/2025
15/09/2025	10.00am - 12.30pm	Virtually using Microsoft Teams	08/09/2025
13/11/2025	12.30pm - 3:00pm	Virtually using Microsoft Teams	06/11/2025
12/01/2026	10.00am - 12.30pm	Virtually using Microsoft Teams	05/01/2026
19/03/2026	12.30pm - 3:00pm	Virtually using Microsoft Teams	12/03/2026
Members		In attendance	
Governors		Non-Executive Director (Safety and Quality Committee Chair) Director of Facilities and Services Associate Director of Patient Quality, Experience and Engagement Patient Experience Lead Director of Corporate Affairs Corporate Affairs Officer (minutes)	ent

Chairs, Deputy Chairs and Lead Governor

Date	Time	Venue	Final date for receipt of reports:
01/04/2025	10.00am – 11.00am	Virtually using Microsoft Teams	25/03/2025
01/07/2025	11.00am – 12.00pm	Virtually using Microsoft Teams	24/06/2025
15/10/2025	11.00am – 12.00pm	Virtually using Microsoft Teams	08/10/2025
0601/2026	11.00am – 12.00pm	Virtually using Microsoft Teams	09/12/2025
Members		In attendance	
Chairs and Deputy Lead Governor Chair Chief Executive Of	Chairs of Council Subgroups	Director of Corporate Affairs Corporate Affairs Officer (minutes)	

Council Training Sessions

Time	Venue	Final date for receipt of reports:
1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	08/05/2025
1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	01/08/2025
10.00am - 12.00pm	Seminar Room A1, Education Centre 3, Chorley & South Ribble Hospital	04/12/2025
10.00am-12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	05/02/2026
10.00am-12.00pm	Gordon Hesling Conference Room, Royal Preston Hospital	25/02/2026
	In attendance	
	Executive Directors – <i>to be confirmed</i> Director of Corporate Affairs Corporate Affairs Officer (notes and actions)	
	1.00pm - 3.00pm 1.00pm - 3.00pm 10.00am - 12.00pm 10.00am-12.00pm	1.00pm - 3.00pm 1.00pm - 3.00pm Lecture Room 3, Education Centre 1, Royal Preston Hospital Lecture Room 3, Education Centre 1, Royal Preston Hospital Seminar Room A1, Education Centre 3, Chorley & South Ribble Hospital Lecture Room 3, Education Centre 1, Royal Preston Hospital Lecture Room 3, Education Centre 1, Royal Preston Hospital Gordon Hesling Conference Room, Royal Preston Hospital In attendance Executive Directors – to be confirmed Director of Corporate Affairs

Council of Governors

Date	Time	Venue	Final date for receipt of reports:
24/04/2025	1:00pm - 4:00pm	Seminar Room 9, Education Centre 1, Royal Preston Hospital	17/04/2025
24/07/2025	10.00am - 1.00pm	Lecture Hall, Education Centre 3, Chorley & South Ribble Hospital	17/07/2025
30/10/2025	1:00pm - 4:00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	23/10/2025
20/01/2026	1.00pm - 4.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	13/01/2026
Members		In attendance	
Chair Governors		Chief Executive Officer Non-Executive Directors Director of Corporate Affairs Associate Company Secretary (minutes)	

Membership Subgroup

Date	Time	Venue	Final date for receipt of reports:
04/04/2025	10.00am - 12.00pm	Virtually using Microsoft Teams	28/03/2025
05/06/2025	2.00pm - 4.00pm	Virtually using Microsoft Teams	30/05/2025
05/08/2025	2.00pm - 4.00pm	Virtually using Microsoft Teams	30/07/2025
03/10/2025	10.00am – 12.00pm	Virtually using Microsoft Teams	26/09/2025
05/12/2025	10.00am - 12.00pm	Virtually using Microsoft Teams	28/11/2025
03/02/2026	2.00pm - 4.00pm	Virtually using Microsoft Teams	27/01/2026

Members	In attendance
Governors	Non-Executive Director (Finance and Performance Committee Chair) Widening Partnership Manager Director of Corporate Affairs Corporate Affairs Officer (minutes)

Nominations Committee

Date	Time	Venue	Final date for receipt of reports:
10/04/2025	11:00am - 12:30pm	Virtually using Microsoft Teams	03/04/2025

Members	In attendance
Chair One Staff Governor (or Substitute) Two Public Governors (or Substitute) One Appointed Governor (or Substitute)	Chief Executive Officer Chief People Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

Joint Board and Council Development Session

Date	Time	Venue	Final date for receipt of reports:
17/04/2025	2.30pm - 4.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	10/04/2025
23/09/2025	9.30am – 11.30am	Lecture Room 2, Education Centre 2, Royal Preston Hospital	16/09/2025
Members		In attendance	
	ectors ous Improvement and Researcl nications and Engagement	Director of Corporate Affairs Corporate Affairs Officer (notes and actions)	

Annual Members' Meeting

Date	Time	Venue
25/09/2025	2.00pm – 4.00pm	To be confirmed

Communications Team Director of Corporate Affairs Associate Company Secretary Corporate Affairs Officers