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NHS

Lancashire Teaching
Hospitals

NHS Foundation Trust

Corporate and Governors' Calendar 2026-27

This calendar contains the dates of all meetings for the following:

BOARD OF DIRECTORS AND COMMITTEES OF THE BOARD:

- Appointments, Remuneration and Terms of Employment (ARTE) Committee
- Audit Committee
- Board of Directors
- Board Workshops
- Charitable Funds Committee
- Education, Training and Research Committee
- Finance and Performance Committee
- Non-Executive Directors' meetings
- Safety and Quality Committee
- Workforce Committee
- Board Strategy Away Day

COUNCIL OF GOVERNORS, SUBGROUPS, AND MISCELLANEOUS MEETINGS:

- Care and Safety Subgroup
- Chairs, Deputy Chairs and Lead Governor
- Council Training Sessions
- Council of Governors
- Membership Subgroup
- Nominations Committee
- Joint Board and Council Development Sessions
- Annual Members' Meeting

If you have any queries, please contact Corporate Affairs by email:
company.secretary@lthtr.nhs.uk



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2026-27 Overview *(The venues in the Calendar will be kept under constant review and a revised version published on the Trust's website on a regular basis)*

APRIL 2026		
02	9.15am – 3.00pm	Board of Directors
07	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor Stood Down
09	1.00pm – 3.00pm	Council Training Session (KPIs)
14	2.00pm – 3.00pm	Nominations Committee
16	10.30am – 1.00pm	Audit Committee
23	1.00pm – 4.00pm	Council of Governors
24	11.00am – 1.30pm	Safety and Quality Committee
28	1.00pm – 4.00pm	Finance and Performance Committee
30	2.00pm – 3.30pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee

MAY 2026		
05	10.00am – 12.30pm	Board Workshop
11	10.00am – 12.30pm	Care and Safety Subgroup
12	10.00am – 11.30am	Membership Subgroup
12	1.00pm – 4.00pm	Workforce Committee
14	1.00pm – 3.00pm	Council Training Session
21	1.00pm – 3.00pm	Joint Board and Governor Development Session
26	1.00pm – 4.00pm	Finance and Performance Committee
29	11.00am – 1.30pm	Safety and Quality Committee

JUNE 2026		
04	9.15am – 3.00pm	Board of Directors
16	1.00pm – 2.30pm	Charitable Funds Committee
18	9.30am – 12.00pm	Audit Committee
23	1.00pm – 4.00pm	Finance and Performance Committee
26	11.00am – 1.30pm	Safety and Quality Committee

JULY 2026		
08	11.30am – 12.30pm	Chairs, Deputy Chairs and Lead Governor Stood Down
14	1.00pm – 4.00pm	Workforce Committee
16	12.30pm – 3.00pm	Care and Safety Subgroup
23	10.00am – 1.00pm	Council of Governors
28	1.00pm – 4.00pm	Finance and Performance Committee
30	1.00pm – 3.30pm	Board Workshop
31	11.00am – 1.30pm	Safety and Quality Committee

AUGUST 2026		
06	9.15am – 3.00pm	Board of Directors
11	1.00pm – 3.00pm	Education, Training and Research Committee
14	10.00am – 11.30am	Membership Subgroup
20	1.00pm – 3.00pm	Council Training Session
25	1.00pm – 4.00pm	Finance and Performance Committee
27	1.00pm – 3.30pm	Board Workshop
28	11.00am – 1.30pm	Safety and Quality Committee

SEPTEMBER 2026		
08	1.00pm – 4.00pm	Workforce Committee
09	10.00am – 12.30pm	Care and Safety Subgroup
10	11.00am – 12.30pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee
15	1.00pm – 2.30pm	Charitable Funds Committee
17	10.30am – 1.00pm	Audit Committee
22	1.00pm – 4.00pm	Finance and Performance Committee
24	1.00pm – 3.00pm	Joint Board and Council Development Session
25	11.00am – 1.30pm	Safety and Quality Committee

OCTOBER 2026		
01	9.15am – 3.00pm	Board of Directors
06	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor Stood Down
08	2.00pm – 4.00pm	Annual Members' Meeting
13	1.00pm – 3.00pm	Education, Training and Research Committee
15	10.00am – 12.00pm	Council Training Session
22	1.00pm – 4.00pm	Council of Governors
27	1.00pm – 4.00pm	Finance and Performance Committee
30	11.00am – 1.30pm	Safety and Quality Committee

NOVEMBER 2026		
03	1.00pm – 3.30pm	Board Workshop
09	12.30pm – 3.00pm	Care and Safety Subgroup
10	1.00pm – 4.00pm	Workforce Committee
17	11.30am – 1.00pm	Membership Subgroup
24	1.00pm – 4.00pm	Finance and Performance Committee
27	11.00am – 1.30pm	Safety and Quality Committee

DECEMBER 2026		
03	9.15am – 3.00pm	Board of Directors
15	1.00pm – 2.30pm	Charitable Funds Committee
17	1.00pm – 3.00pm	Council Training Session
22	1.00pm – 4.00pm	Finance and Performance Committee

JANUARY 2027		
05	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor Stood down
05	1.00pm – 3.00pm	Education, Training and Research Committee
08	11.00am – 1.30pm	Safety and Quality Committee
12	1.00pm – 4.00pm	Workforce Committee
14	10.30am – 1.00pm	Audit Committee
18	10.00am – 12.30pm	Care and Safety Subgroup
21	1.00pm – 4.00pm	Council of Governors
26	1.00pm – 4.00pm	Finance and Performance Committee
28	1.00pm – 3.30pm	Board Workshop Rescheduled from 20 Jan
29	11.00am – 1.30pm	Safety and Quality Committee

FEBRUARY 2027		
04	9.15am – 3.00pm	Board of Directors
11	10.00am – 12.00pm	Council Training Session
12	10.00am – 11.30am	Membership Subgroup
23	1.00pm – 4.00pm	Finance and Performance Committee
26	11.00am – 1.30pm	Safety and Quality Committee

MARCH 2027		
02	1.00pm – 3.30pm	Board Workshop
04	12.30pm – 3.00pm	Care and Safety Subgroup
09	1.00pm – 4.00pm	Workforce Committee
16	1.00pm – 2.30pm	Charitable Funds Committee
19	11.00am – 1.30pm	Safety and Quality Committee
23	1.00pm – 4.00pm	Finance and Performance Committee

Appointments, Remuneration and Terms of Employment (ARTE) Committee

Date	Time	Venue	Final date for receipt of reports:
30/04/2026	2.00pm – 3.30pm	Virtually using Microsoft Teams	23/04/2026
10/09/2026	11.00am – 12.30pm	Virtually using Microsoft Teams	03/09/2026

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer Chief People Officer Director of Corporate Affairs Business Manager (minutes)

Audit Committee

Date	Time	Venue	Final date for receipt of reports:
16/04/2026	10.30am – 1.00pm	Virtually using Microsoft Teams	09/04/2026
18/06/2026	9.30am – 11.30am	Virtually using Microsoft Teams	11/06/2026
17/09/2026	10.30am – 1.00pm	Virtually using Microsoft Teams	10/09/2026
14/01/2027	10.30am – 1.00pm	Virtually using Microsoft Teams	07/01/2027

Members	In attendance
Four Non-Executive Directors: - Audit Committee Chair - Finance and Performance Committee Chair - Safety and Quality Committee Chair - Workforce Committee Chair	Chief Executive Officer (as required) Chief Finance Officer Internal and External Audit representatives Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Board of Directors

Date	Time	Venue	Final date for receipt of reports:
02/04/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/03/2026
04/06/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	28/05/2026
06/08/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	31/07/2026
01/10/2026	9.15am – 3.00pm	Lecture Hall, Education Centre 3, Chorley and South Ribble Hospital	24/09/2026
03/12/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/11/2026
04/02/2027	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/01/2027

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs Business Manager (minutes)

Board Strategy Away Day

Date	Time	Venue	Final date for receipt of reports:
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To Be Confirmed

Attendees
Chair Non-Executive Directors Chief Officers Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs

Board Workshop

Date	Time	Venue	Final date for receipt of reports:
05/05/2026	10.00am – 12.30pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	28/04/2026
30/07/2026	1.00pm – 3.30pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	23/07/2026
27/08/2026	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	20/08/2026
03/11/2026	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	27/10/2026
28/01/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	21/01/2027
02/03/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	23/02/2027

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Charitable Funds Committee

Date	Time	Venue	Final date for receipt of reports:
16/06/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	09/06/2026
15/09/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/09/2026
15/12/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/12/2026
16/03/2027	1.00pm - 2.30pm	Virtually using Microsoft Teams	09/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer	Head of Charities Director of Communications and Engagement Director of Corporate Affairs Corporate Affairs Officer (minutes)

Education, Training and Research Committee

Date	Time	Venue	Final date for receipt of reports:
11/08/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	04/08/2026
13/10/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	06/10/2026
05/01/2027	1.00pm - 3.00pm	Virtually using Microsoft Teams	30/12/2026

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief People Officer Chief Medical Officer	Director of Research (<i>or in his absence the Deputy Director of Research and Innovation</i>) Deputy Chief Nursing Officer Dean of Undergraduate Medical Education Director of Postgraduate Medical Education Deputy Director of Education Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Finance and Performance Committee

Date	Time	Venue	Final date for receipt of reports:
28/04/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/04/2026
26/05/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	19/05/2026
23/06/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/06/2026
28/07/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/07/2026
25/08/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	18/08/2026
22/09/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/09/2026
27/10/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	20/10/2026
24/11/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/11/2026
22/12/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/12/2026
26/01/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	19/01/2027
23/02/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/02/2027
23/03/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Operating Officer Chief Finance Officer	Chief Medical Officer Chief People Officer Chief Strategy and Improvement Officer Deputy Chief Nursing Officer Deputy Medical Director for Professional Standards Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Non-Executive Directors' meetings

Date	Time	Venue
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The Non-Executive Directors are scheduled to meet informally on a monthly basis and will review the frequency as required.

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer or Deputy Chief Executive Officer (as required) Director of Corporate Affairs

Safety and Quality Committee

Date	Time	Venue	Final date for receipt of reports:
24/04/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	17/04/2026
29/05/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	22/05/2026
26/06/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	19/06/2026
31/07/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	24/07/2026
28/08/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	21/08/2026
25/09/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	18/09/2026
30/10/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	23/10/2026
27/11/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	20/11/2026
08/01/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	01/01/2027
29/01/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	22/01/2027
26/02/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	19/02/2027
19/03/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	12/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Operating Officer Chief Medical Officer Chief Nursing Officer	Deputy Chief Medical Officer for Governance Associate Director of Safety and Learning Associate Director of Risk and Assurance Senior Associate Director of Continuous Improvement and Research Deputy Chief Nursing Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

Workforce Committee

Date	Time	Venue	Final date for receipt of reports:
12/05/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	07/05/2026
14/07/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	07/07/2026
08/09/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	01/09/2026
10/11/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	03/11/2026
12/01/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	05/01/2027
09/03/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	02/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer	Chief People Officer Director of Communications and Engagement Deputy Medical Director for Professional Standards Deputy Chief Operating Officer Deputy Director of Workforce and Organisational Development Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

Care and Safety Subgroup

Date	Time	Venue	Final date for receipt of reports:
11/05/2026	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/05/2026
16/07/2026	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	03/07/2026
09/09/2026	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	08/09/2026
09/11/2026	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	06/11/2026
18/01/2027	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/01/2027
04/03/2027	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	12/03/2027

Members	In attendance
Governors	Non-Executive Director (Safety and Quality Committee Chair) Director of Facilities and Services Associate Director of Patient Quality, Experience and Engagement Patient Experience Lead Director of Corporate Affairs Corporate Affairs Officer (minutes)

Chairs, Deputy Chairs and Lead Governor *Stood Down*

Date	Time	Venue	Final date for receipt of reports:
07/04/2026	10.00am – 11.00am	Stood Down	31/03/2026
08/07/2026	11.30am – 12.30pm	Stood Down	01/07/2026
06/10/2026	10.00am – 11.00am	Stood Down	30/09/2026
05/01/2027	10.00am – 11.00am	Stood Down	30/12/2026

Members	In attendance
Chairs and Deputy Chairs of Council Subgroups Lead Governor Chair Chief Executive Officer	Director of Corporate Affairs Corporate Affairs Officer (minutes)

Council Training Sessions

Date	Time	Venue	Final date for receipt of reports:
09/04/2026	1.00pm – 3.00pm	Gordon Hesling Room, Royal Preston Hospital	02/04/2026
14/05/2026	1.00pm - 3.00pm	Chorley & South Ribble Hospital (tour of the site & services)	N/A
20/08/2026	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	13/08/2026
15/10/2026	10.00am - 12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	08/10/2026
17/12/2026	1.00pm - 3.00pm	Seminar Room A1, Education Centre 3, Chorley & South Ribble Hospital	10/12/2026
11/02/2027	10.00am-12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	04/02/2027

Members	In attendance
Chair Governors	Executive Directors – <i>to be confirmed</i> Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Council of Governors

Date	Time	Venue	Final date for receipt of reports:
23/04/2026	1:00pm - 4:00pm	Seminar Room A, Education Centre 3, Chorley & South Ribble Hospital	16/04/2026
23/07/2026	10.00am - 1.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	16/07/2026
22/10/2026	1:00pm - 4:00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	15/10/2026
21/01/2027	1.00pm - 4.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	14/01/2027

Members	In attendance
Chair Governors	Chief Executive Officer Non-Executive Directors Director of Corporate Affairs Business Manager (minutes)

Membership Subgroup

Date	Time	Venue	Final date for receipt of reports:
12/05/2026	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/05/2026
14/08/2026	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	07/08/2026
17/11/2026	11.30am – 1.00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	10/11/2026
12/02/2027	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/02/2027

Members	In attendance
Governors	Widening Partnership Manager Director of Corporate Affairs Corporate Affairs Officer (minutes)

Nominations Committee

Date	Time	Venue	Final date for receipt of reports:
14/04/2026	2.00pm – 3.00pm	Virtually using Microsoft Teams	07/04/2026

Members	In attendance
Chair One Staff Governor <i>(or Substitute)</i> Two Public Governors <i>(or Substitute)</i> One Appointed Governor <i>(or Substitute)</i>	Chief Executive Officer Chief People Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

Joint Board and Council Development Session

Date	Time	Venue	Final date for receipt of reports:
21/05/2026	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	14/05/2026
24/09/2026	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	17/09/2026

Members	In attendance
Chair Non-Executive Directors Chief Officers Chief Strategy and Improvement Officer Director of Communications and Engagement Governors	Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

Annual Members' Meeting

Date	Time	Venue
08/10/2026	2.00pm – 4.00pm	To be confirmed

Members	In attendance
Chair Non-Executive Directors Chief Officers Chief Strategy and Improvement Officer Director of Communications and Engagement	Communications Team Director of Corporate Affairs Business Manager Corporate Affairs Officers
<i>All other staff welcome to attend</i>	

