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**NHS**

Lancashire Teaching  
Hospitals

NHS Foundation Trust

# Corporate and Governors' Calendar 2026-27

This calendar contains the dates of all meetings for the following:

## BOARD OF DIRECTORS AND COMMITTEES OF THE BOARD:

- Appointments, Remuneration and Terms of Employment (ARTE) Committee
- Audit Committee
- Board of Directors
- Board Workshops
- Charitable Funds Committee
- Education, Training and Research Committee
- Finance and Performance Committee
- Non-Executive Directors' meetings
- Safety and Quality Committee
- Workforce Committee
- Board Strategy Away Day

## COUNCIL OF GOVERNORS, SUBGROUPS, AND MISCELLANEOUS MEETINGS:

- Care and Safety Subgroup
- Chairs, Deputy Chairs and Lead Governor
- Council Training Sessions
- Council of Governors
- Membership Subgroup
- Nominations Committee
- Joint Board and Council Development Sessions
- Annual Members' Meeting

If you have any queries, please contact Corporate Affairs by email:  
[company.secretary@lthtr.nhs.uk](mailto:company.secretary@lthtr.nhs.uk)



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**2026-27 Overview** *(The venues in the Calendar will be kept under constant review and a revised version published on the Trust's website on a regular basis)*

APRIL 2026		
<b>02</b>	9.15am – 3.00pm	Board of Directors
<b>07</b>	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor <b>Stood Down</b>
<b>09</b>	1.00pm – 3.00pm	Council Training Session (KPIs)
<b>14</b>	2.00pm – 3.00pm	Nominations Committee
<b>16</b>	10.30am – 1.00pm	Audit Committee
<b>23</b>	1.00pm – 4.00pm	Council of Governors
<b>24</b>	11.00am – 1.30pm	Safety and Quality Committee
<b>28</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>30</b>	2.00pm – 3.30pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee

MAY 2026		
<b>05</b>	10.00am – 12.30pm	Board Workshop
<b>11</b>	10.00am – 12.30pm	Care and Safety Subgroup
<b>12</b>	10.00am – 11.30am	Membership Subgroup
<b>12</b>	1.00pm – 4.00pm	Workforce Committee
<b>14</b>	1.00pm – 3.00pm	Council Training Session
<b>21</b>	1.00pm – 3.00pm	Joint Board and Governor Development Session
<b>26</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>29</b>	11.00am – 1.30pm	Safety and Quality Committee

JUNE 2026		
<b>04</b>	9.15am – 3.00pm	Board of Directors
<b>16</b>	1.00pm – 2.30pm	Charitable Funds Committee
<b>18</b>	9.30am – 12.00pm	Audit Committee
<b>23</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>26</b>	11.00am – 1.30pm	Safety and Quality Committee

JULY 2026		
<b>08</b>	11.30am – 12.30pm	Chairs, Deputy Chairs and Lead Governor <b>Stood Down</b>
<b>14</b>	1.00pm – 4.00pm	Workforce Committee
<b>16</b>	12.30pm – 3.00pm	Care and Safety Subgroup
<b>23</b>	10.00am – 1.00pm	Council of Governors
<b>28</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>30</b>	1.00pm – 3.30pm	Board Workshop
<b>31</b>	11.00am – 1.30pm	Safety and Quality Committee

<b>AUGUST 2026</b>		
<b>06</b>	9.15am – 3.00pm	Board of Directors
<b>11</b>	1.00pm – 3.00pm	Education, Training and Research Committee
<b>14</b>	10.00am – 11.30am	Membership Subgroup
<b>20</b>	1.00pm – 3.00pm	Council Training Session
<b>25</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>27</b>	1.00pm – 3.30pm	Board Workshop
<b>28</b>	11.00am – 1.30pm	Safety and Quality Committee

<b>SEPTEMBER 2026</b>		
<b>08</b>	1.00pm – 4.00pm	Workforce Committee
<b>09</b>	10.00am – 12.30pm	Care and Safety Subgroup
<b>10</b>	11.00am – 12.30pm	Appointments, Remuneration and Terms of Employment (ARTE) Committee
<b>15</b>	1.00pm – 2.30pm	Charitable Funds Committee
<b>17</b>	10.30am – 1.00pm	Audit Committee
<b>22</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>24</b>	1.00pm – 3.00pm	Joint Board and Council Development Session
<b>25</b>	11.00am – 1.30pm	Safety and Quality Committee

<b>OCTOBER 2026</b>		
<b>01</b>	9.15am – 3.00pm	Board of Directors
<b>06</b>	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor <b>Stood Down</b>
<b>08</b>	2.00pm – 4.00pm	Annual Members' Meeting
<b>13</b>	1.00pm – 3.00pm	Education, Training and Research Committee
<b>15</b>	10.00am – 12.00pm	Council Training Session
<b>22</b>	1.00pm – 4.00pm	Council of Governors
<b>27</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>30</b>	11.00am – 1.30pm	Safety and Quality Committee

<b>NOVEMBER 2026</b>		
<b>03</b>	1.00pm – 3.30pm	Board Workshop
<b>09</b>	12.30pm – 3.00pm	Care and Safety Subgroup
<b>10</b>	1.00pm – 4.00pm	Workforce Committee
<b>17</b>	11.30am – 1.00pm	Membership Subgroup
<b>24</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>27</b>	11.00am – 1.30pm	Safety and Quality Committee

DECEMBER 2026		
<b>03</b>	9.15am – 3.00pm	Board of Directors
<b>15</b>	1.00pm – 2.30pm	Charitable Funds Committee
<b>17</b>	1.00pm – 3.00pm	Council Training Session
<b>22</b>	1.00pm – 4.00pm	Finance and Performance Committee

JANUARY 2027		
<b>05</b>	10.00am – 11.00am	Chairs, Deputy Chairs and Lead Governor <b>Stood down</b>
<b>05</b>	1.00pm – 3.00pm	Education, Training and Research Committee
<b>08</b>	11.00am – 1.30pm	Safety and Quality Committee
<b>12</b>	1.00pm – 4.00pm	Workforce Committee
<b>14</b>	10.30am – 1.00pm	Audit Committee
<b>18</b>	10.00am – 12.30pm	Care and Safety Subgroup
<b>20</b>	10.00am – 12.30pm	Board Workshop
<b>21</b>	1.00pm – 4.00pm	Council of Governors
<b>26</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>29</b>	11.00am – 1.30pm	Safety and Quality Committee

FEBRUARY 2027		
<b>04</b>	9.15am – 3.00pm	Board of Directors
<b>11</b>	10.00am – 12.00pm	Council Training Session
<b>12</b>	10.00am – 11.30am	Membership Subgroup
<b>23</b>	1.00pm – 4.00pm	Finance and Performance Committee
<b>26</b>	11.00am – 1.30pm	Safety and Quality Committee

MARCH 2027		
<b>02</b>	1.00pm – 3.30pm	Board Workshop
<b>04</b>	12.30pm – 3.00pm	Care and Safety Subgroup
<b>09</b>	1.00pm – 4.00pm	Workforce Committee
<b>16</b>	1.00pm – 2.30pm	Charitable Funds Committee
<b>19</b>	11.00am – 1.30pm	Safety and Quality Committee
<b>23</b>	1.00pm – 4.00pm	Finance and Performance Committee

## Appointments, Remuneration and Terms of Employment (ARTE) Committee

Date	Time	Venue	Final date for receipt of reports:
30/04/2026	2.00pm – 3.30pm	Virtually using Microsoft Teams	23/04/2026
10/09/2026	11.00am – 12.30pm	Virtually using Microsoft Teams	03/09/2026

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer Chief People Officer Director of Corporate Affairs Business Manager (minutes)

## Audit Committee

Date	Time	Venue	Final date for receipt of reports:
16/04/2026	10.30am – 1.00pm	Virtually using Microsoft Teams	09/04/2026
18/06/2026	9.30am – 11.30am	Virtually using Microsoft Teams	11/06/2026
17/09/2026	10.30am – 1.00pm	Virtually using Microsoft Teams	10/09/2026
14/01/2027	10.30am – 1.00pm	Virtually using Microsoft Teams	07/01/2027

Members	In attendance
Four Non-Executive Directors: - Audit Committee Chair - Finance and Performance Committee Chair - Safety and Quality Committee Chair - Workforce Committee Chair	Chief Executive Officer (as required) Chief Finance Officer Internal and External Audit representatives Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Board of Directors

Date	Time	Venue	Final date for receipt of reports:
02/04/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/03/2026
04/06/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	28/05/2026
06/08/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	31/07/2026
01/10/2026	9.15am – 3.00pm	Lecture Hall, Education Centre 3, Chorley and South Ribble Hospital	24/09/2026
03/12/2026	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/11/2026
04/02/2027	9.15am – 3.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	26/01/2027

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs Business Manager (minutes)

## Board Strategy Away Day

Date	Time	Venue	Final date for receipt of reports:
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To Be Confirmed

### Attendees

Chair  
Non-Executive Directors  
Chief Officers  
Chief People Officer  
Chief Strategy and Improvement Officer  
Director of Communications and Engagement  
Director of Corporate Affairs

## Board Workshop

Date	Time	Venue	Final date for receipt of reports:
05/05/2026	10.00am – 12.30pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	28/04/2026
30/07/2026	1.00pm – 3.30pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	23/07/2026
27/08/2026	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	20/08/2026
03/11/2026	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	27/10/2026
20/01/2027	10.00am – 12.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	13/01/2027
02/03/2027	1.00pm – 3.30pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	23/02/2027

Members	In attendance
Chair Non-Executive Directors Chief Officers	Chief People Officer Chief Strategy and Improvement Officer Director of Communications and Engagement Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

## Charitable Funds Committee

Date	Time	Venue	Final date for receipt of reports:
16/06/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	09/06/2026
15/09/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/09/2026
15/12/2026	1.00pm - 2.30pm	Virtually using Microsoft Teams	08/12/2026
16/03/2027	1.00pm - 2.30pm	Virtually using Microsoft Teams	09/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer	Head of Charities Director of Communications and Engagement Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Education, Training and Research Committee

Date	Time	Venue	Final date for receipt of reports:
11/08/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	04/08/2026
13/10/2026	1.00pm - 3.00pm	Virtually using Microsoft Teams	06/10/2026
05/01/2027	1.00pm - 3.00pm	Virtually using Microsoft Teams	30/12/2026

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief People Officer Chief Medical Officer	Director of Research ( <i>or in his absence the Deputy Director of Research and Innovation</i> ) Deputy Chief Nursing Officer Dean of Undergraduate Medical Education Director of Postgraduate Medical Education Deputy Director of Education Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Finance and Performance Committee

Date	Time	Venue	Final date for receipt of reports:
28/04/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/04/2026
26/05/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	19/05/2026
23/06/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/06/2026
28/07/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	21/07/2026
25/08/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	18/08/2026
22/09/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/09/2026
27/10/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	20/10/2026
24/11/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	17/11/2026
22/12/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	15/12/2026
26/01/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	19/01/2027
23/02/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/02/2027
23/03/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	16/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Operating Officer Chief Finance Officer	Chief Medical Officer Chief People Officer Chief Strategy and Improvement Officer Deputy Chief Nursing Officer Deputy Medical Director for Professional Standards Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Non-Executive Directors' meetings

Date	Time	Venue
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*The Non-Executive Directors are scheduled to meet informally on a monthly basis and will review the frequency as required.*

Members	In attendance
Chair Non-Executive Directors	Chief Executive Officer or Deputy Chief Executive Officer (as required) Director of Corporate Affairs

## Safety and Quality Committee

Date	Time	Venue	Final date for receipt of reports:
24/04/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	17/04/2026
29/05/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	22/05/2026
26/06/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	19/06/2026
31/07/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	24/07/2026
28/08/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	21/08/2026
25/09/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	18/09/2026
30/10/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	23/10/2026
27/11/2026	11.00am – 1.30pm	Virtually using Microsoft Teams	20/11/2026
08/01/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	01/01/2027
29/01/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	22/01/2027
26/02/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	19/02/2027
19/03/2027	11.00am – 1.30pm	Virtually using Microsoft Teams	12/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Operating Officer Chief Medical Officer Chief Nursing Officer	Deputy Chief Medical Officer for Governance Associate Director of Safety and Learning Associate Director of Risk and Assurance Senior Associate Director of Continuous Improvement and Research Deputy Chief Nursing Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Workforce Committee

Date	Time	Venue	Final date for receipt of reports:
12/05/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	07/05/2026
14/07/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	07/07/2026
08/09/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	01/09/2026
10/11/2026	1.00pm - 4.00pm	Virtually using Microsoft Teams	03/11/2026
12/01/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	05/01/2027
09/03/2027	1.00pm - 4.00pm	Virtually using Microsoft Teams	02/03/2027

Members	In attendance
Three Non-Executive Directors comprising: - Committee Chair - Two Non-Executive Directors Chief Nursing Officer	Chief People Officer Director of Communications and Engagement Deputy Medical Director for Professional Standards Deputy Chief Operating Officer Deputy Director of Workforce and Organisational Development Associate Director of Risk and Assurance Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Care and Safety Subgroup

Date	Time	Venue	Final date for receipt of reports:
11/05/2026	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/05/2026
16/07/2026	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	03/07/2026
09/09/2026	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	08/09/2026
09/11/2026	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	06/11/2026
18/01/2027	10.00am - 12.30pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/01/2027
04/03/2027	12.30pm - 3:00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	12/03/2027

Members	In attendance
Governors	Non-Executive Director (Safety and Quality Committee Chair) Director of Facilities and Services Associate Director of Patient Quality, Experience and Engagement Patient Experience Lead Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Chairs, Deputy Chairs and Lead Governor *Stood Down*

Date	Time	Venue	Final date for receipt of reports:
07/04/2026	10.00am – 11.00am	Stood Down	31/03/2026
08/07/2026	11.30am – 12.30pm	Stood Down	01/07/2026
06/10/2026	10.00am – 11.00am	Stood Down	30/09/2026
05/01/2027	10.00am – 11.00am	Stood Down	30/12/2026

Members	In attendance
Chairs and Deputy Chairs of Council Subgroups Lead Governor Chair Chief Executive Officer	Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Council Training Sessions

Date	Time	Venue	Final date for receipt of reports:
09/04/2026	1.00pm – 3.00pm	Gordon Hesling Room, Royal Preston Hospital	02/04/2026
14/05/2026	1.00pm - 3.00pm	Chorley & South Ribble Hospital (tour of the site & services)	N/A
20/08/2026	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	13/08/2026
15/10/2026	10.00am - 12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	08/10/2026
17/12/2026	1.00pm - 3.00pm	Seminar Room A1, Education Centre 3, Chorley & South Ribble Hospital	10/12/2026
11/02/2027	10.00am-12.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	04/02/2027

Members	In attendance
Chair Governors	Executive Directors – <i>to be confirmed</i> Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

## Council of Governors

Date	Time	Venue	Final date for receipt of reports:
23/04/2026	1:00pm - 4:00pm	Seminar Room A, Education Centre 3, Chorley & South Ribble Hospital	16/04/2026
23/07/2026	10.00am - 1.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	16/07/2026
22/10/2026	1:00pm - 4:00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	15/10/2026
21/01/2027	1.00pm - 4.00pm	Lecture Room 1, Education Centre 1, Royal Preston Hospital	14/01/2027

Members	In attendance
Chair Governors	Chief Executive Officer Non-Executive Directors Director of Corporate Affairs Business Manager (minutes)

## Membership Subgroup

Date	Time	Venue	Final date for receipt of reports:
12/05/2026	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/05/2026
14/08/2026	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	07/08/2026
17/11/2026	11.30am – 1.00pm	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	10/11/2026
12/02/2027	10.00am – 11.30am	Hybrid Meeting – Gordon Hesling Conference Room, Royal Preston Hospital	05/02/2027

Members	In attendance
Governors	Widening Partnership Manager Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Nominations Committee

Date	Time	Venue	Final date for receipt of reports:
14/04/2026	2.00pm – 3.00pm	Virtually using Microsoft Teams	07/04/2026

Members	In attendance
Chair One Staff Governor <i>(or Substitute)</i> Two Public Governors <i>(or Substitute)</i> One Appointed Governor <i>(or Substitute)</i>	Chief Executive Officer Chief People Officer Director of Corporate Affairs Corporate Affairs Officer (minutes)

## Joint Board and Council Development Session

Date	Time	Venue	Final date for receipt of reports:
21/05/2026	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	14/05/2026
24/09/2026	1.00pm - 3.00pm	Lecture Room 3, Education Centre 1, Royal Preston Hospital	17/09/2026

Members	In attendance
Chair Non-Executive Directors Chief Officers Chief Strategy and Improvement Officer Director of Communications and Engagement Governors	Director of Corporate Affairs Corporate Affairs Officer (notes and actions)

## Annual Members' Meeting

Date	Time	Venue
08/10/2026	2.00pm – 4.00pm	To be confirmed

Members	In attendance
Chair Non-Executive Directors Chief Officers Chief Strategy and Improvement Officer Director of Communications and Engagement	Communications Team Director of Corporate Affairs Business Manager Corporate Affairs Officers
<i>All other staff welcome to attend</i>	

